



# Gender Pay Gap Report 2025

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*Accelerate.*

TVSDAGB274

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## About TVS

TVS Supply Chain Solutions Limited (TVS SCS) is a global company that provides end to end supply chain management services.

As required under the Equality Act 2010 (Gender Pay Gap Information) Regulations 2017 we have calculated our gender pay gap to show the difference between the average earnings of men and women across TVS SCS.

The gender pay gap data is presented in the mean and median pay gap between men and women’s hourly pay and bonuses.

**100+ Years**  
Trading



**15,000**  
Global Employees



**50**  
Operating Countries



**\$1bn**  
Annual Turnover



**5,000+**  
Global Suppliers



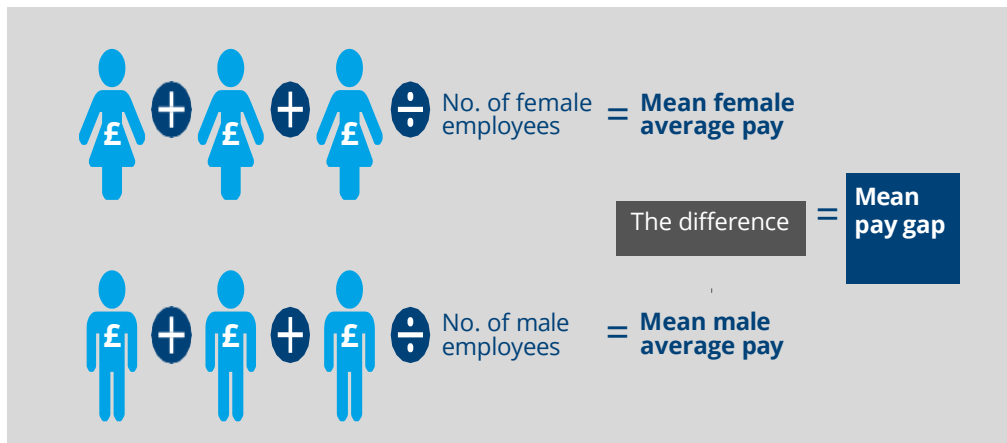
Managing **2 million**  
parts worldwide



## Definition of Mean and Median

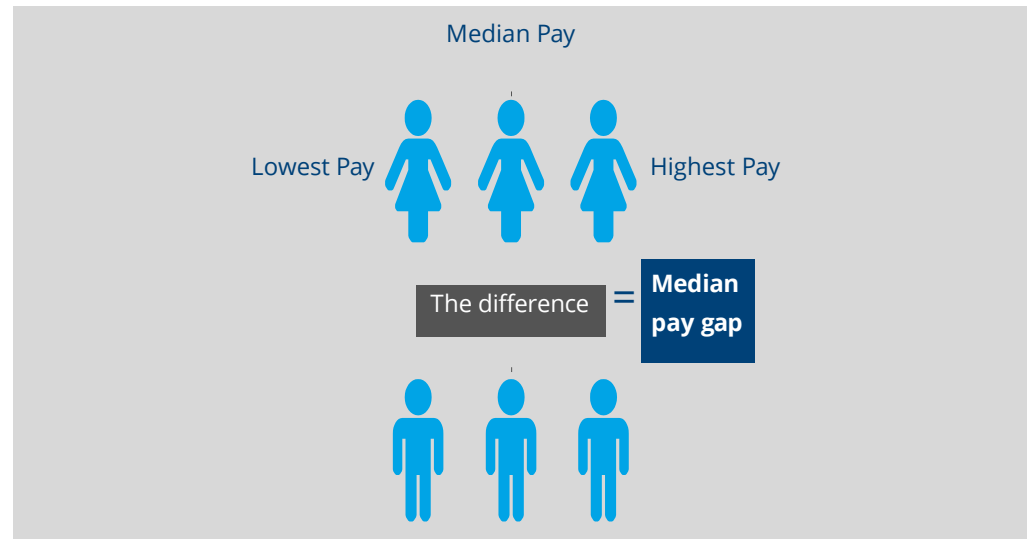
### What is the Mean Gap?

Calculating a mean involves adding up the pay of the men and women employed by TVS SCS and dividing the result by the number of men or women respectively. The difference between these two means is the Mean Pay Gap. The same calculation is performed for bonuses to calculate the Mean Bonus Gap.



### What is the Median Gap?

Calculating a median involves ranking the pay of the men and women employed by TVS SCS separately in numerical order and selecting the pay of the middle ranking man and the middle ranking woman. The difference between the pay of the middle ranking man and woman is the Median Pay Gap. The same calculation is performed for bonuses to calculate the Median Bonus Gap.



8%

2025 Mean Pay Gap

8.5%

2025 Median Pay Gap

72.6%

2025 Mean Bonus Gap

0%

2025 Median Bonus Gap

Proportion of men and women who received a bonus payment



75.3%



68%

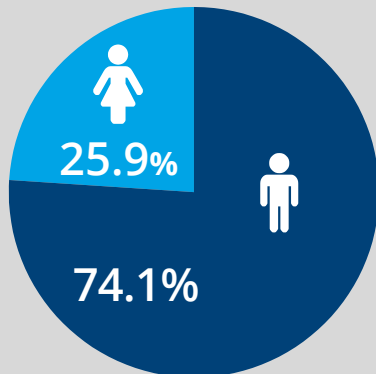
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## Pay Quartiles

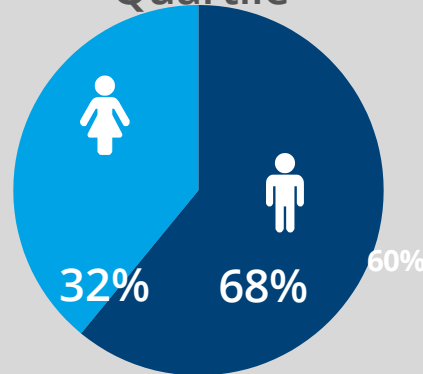
Total number of full pay relevant staff: **1052**

Number per quartile: **263**

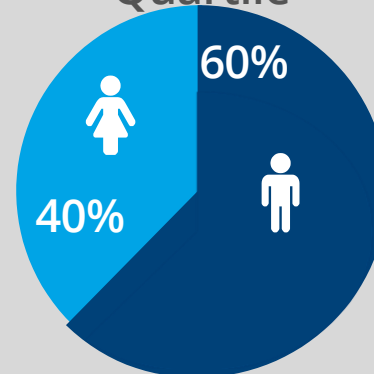
Upper Quartile



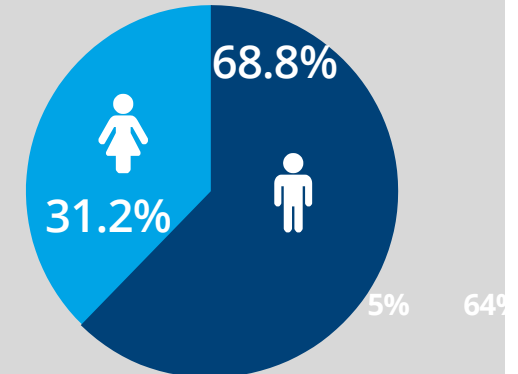
Upper Middle Quartile



Lower Middle Quartile



Lower Quartile



## Understanding the Results

TVS SCS UK's gender pay gap data was collected on the snapshot date of 5<sup>th</sup> April 2025.

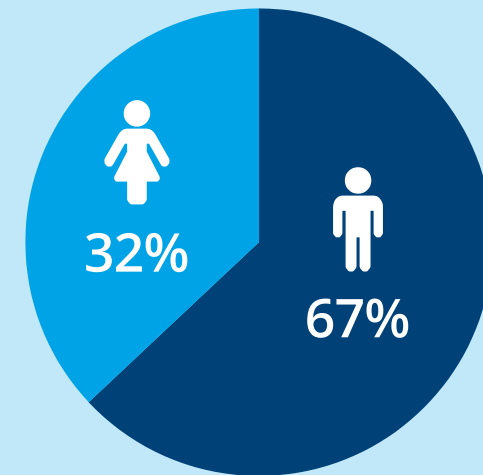
We are pleased to report our mean pay gap has reduced from 8.2% in 2024, to 8% in 2025, so there has been some progress in closing the gap.

As outlined within our previous reports, a large proportion of our workforce are male with the demographic being 67% male and 32% female at 5 April 2025, which is mainly due to our historical manufacturing background.

We also have a very stable workforce with approximately 17% of our employees having over 10 years' service.

We strongly believe our greatest asset is our people and we are committed to creating a diverse and inclusive workplace. Our aim is to ensure all employees are treated equally, across all levels and locations, as we believe this is fundamental to creating a more innovative and high performing company for the future.

### Current Demographic at TVS SCS



## Understanding the Results - continued

Maintaining commitment to reducing pay gaps is critical if we are to continue to achieve the growth, productivity and skill advantages that come from greater inclusion and equal progression

Since our report last year, we have continuously reviewed and developed our commitment to greater inclusion, fairness, and flexibility in several ways including:



### Flexible Working

Supporting flexible working wherever business requirements allow it.



### Hybrid Working

We have implemented a Hybrid Working Policy. Our approach is helping us to attract and retain talented people who are committed to our purpose.



### Female Role Models

Ensuring there are female role models in key positions across TVS SCS.



### Recruitment & Retention

We continue to review our talent attraction approach with our aim to achieve greater diversity throughout TVS SCS.



### Pay

Having annual pay audits to address any inequality.



### Training

Regular training on Equality, Diversity and Inclusion, Mental Health, and general Well-being.

We will continue to deliver on these areas over the next 12 months and we will further seek and explore other methods to promote fairness and diversity. We are confident our efforts will continue to reduce the gap.

## Declaration

I confirm the information and data reported is accurate as of the snapshot date 5<sup>th</sup> April 2025.



Paul Roberts  
Finance Director



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