

То

May 27, 2024

BSE Limited	National Stock Exchange of India Limited
1st Floor, New Trading Ring,	Exchange Plaza, 5th Floor,
Rotunda Bldg., P. J. Towers,	Plot No. C/1, G Block,
Dalal Street, Fort,	Bandra-Kurla Complex,
Mumbai 400 001	Bandra (East), Mumbai 400 051
Scrip Code: 543965	NSE Symbol: TVSSCS

Dear Sir/Madam,

Sub: Investor presentation of earnings call with analysts/ investors

In compliance with Regulation 30 read with Para A of Part A of Schedule III and other applicable provisions of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and further to our announcement dated May 21, 2024 on earnings conference to be held on May 28, 2024 we enclose herewith a copy of the investor presentation.

The intimation is simultaneously uploaded in the Company's website at https://www.tvsscs.com/investor-relations/

Kindly take the above information on records.

Thanking You,

Yours faithfully,

For TVS SUPPLY CHAIN SOLUTIONS LIMITED



P D Krishna Prasad Company Secretary

Encl: As above

TVS Supply Chain Solutions Limited

No 58, Eldams Road, Teynampet, Chennai - 600018, India. Phone: +91 - 44 - 6685 7777 Registered Office: No: 10, Jawahar Road, Chokkikulam, Madurai - 625002, India. CIN: U63011TN2004PLC054655



TVS Supply Chain Solutions

Q4 FY24 Earnings Presentation

May 2024





Safe harbour & disclaimer

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Forward-looking statements and financial projections include, among other things, statements about: our expectations regarding our transaction volumes, expenses, sales and operations; our future merchant and consumer concentration; our anticipated cash needs, our estimates regarding our capital requirements, our need for additional financing; our ability to anticipate the future needs of our merchants and consumers; our plans for future products and enhancements of existing products; our future growth strategy and growth rate; our future intellectual property; and our anticipated trends and challenges in the markets in which we operate. Forward-looking statements are not guarantees of future performance including those relating to general business plans and strategy, future outlook and growth prospects, and future developments in its businesses and its competitive and regulatory environment. These forward-looking statements represent only the Company's current intentions, beliefs or expectations, and no representation, warranty or undertaking, express or implied, is made or assurance given that such statements, views, projections or forecasts in the Presentation, if any, are correct or that any objectives specified herein will be achieved.

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Key Highlights

	Integrated Supply Chain Solutions (ISCS)	Network Solution
Quarterly Performance	 ISCS continues to deliver strong growth in Revenue & Adj. EBITDA ✓ Q4 revenue: Rs 1,380 Cr; grew 9.9% YoY and 8.4% QoQ ✓ Q4 Adj. EBITDA: Rs 133 Cr; grew 15.8% YoY and -0.5% QoQ. ✓ Adj. EBIDTA Margins expanded by 40 bps YoY 	 NS segment grew both revenue ✓ Q4 revenue: Rs 1,047 Cr; de-grew by 7 GFS revenue grew 13.5% QoQ IFM revenues have been steady: g ✓ Q4 Adj. EBITDA grew sequentially and ✓ Adj. EBIDTA Margins expanded 60 bp
Yearly Performance	 ISCS delivered double digit growth in both Revenue and Adj EBITDA FY24 revenue: Rs 5,240 Cr, grew 14.4% YoY FY24 Adj. EBITDA: Rs 536 Cr, grew 31.4% YoY Adj. EBIDTA Margins expanded 130 bps YoY Business drivers continue to be robust, supported by strong execution, customer addition & wallet share addition 	 ✓ IFM revenues showed consistent grow ✓ IFM Business turnaround and showin
FY 25 Outlook	 ✓ ISCS momentum expected to continue in FY 25 supported by a healthy pipeline and continued focus on margin 	 ✓ GFS freight rates have normalized and f profitability ✓ IFM business to achieve target run rate

ISCS business driving revenue and profit growth in FY 24 offsetting normalization of freight rates in GFS; will continue similar momentum in FY 25



ions (NS)

ie and Adj. EBITDA QoQ

¹.8% YoY & grew by **10.2%** QoQ

grew 12.2% YoY and 6.6% QoQ nd YoY.

ops YoY

owth, grew 7.1% YoY

ing signs of positive recovery

focus on FY 25 is improving

te profitability by Q2 FY 25

Q4 & FY24

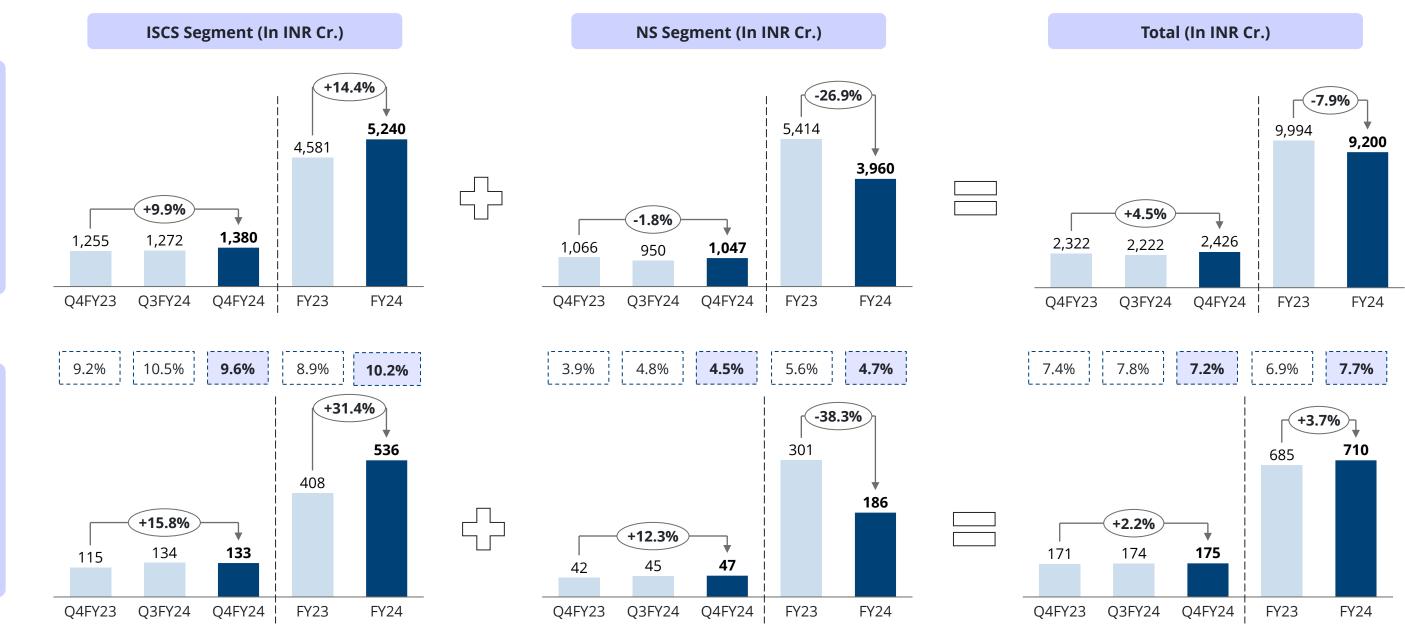
Financial Performance



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Segment wise Revenue : Q4 & FY24



EBIDTA Margins have **expanded by ~80 bps** on a Y-o-Y basis driving an increase of Rs. 25 Cr in absolute EBITDA, offsetting the impact of revenue decline in the GFS business

Revenue

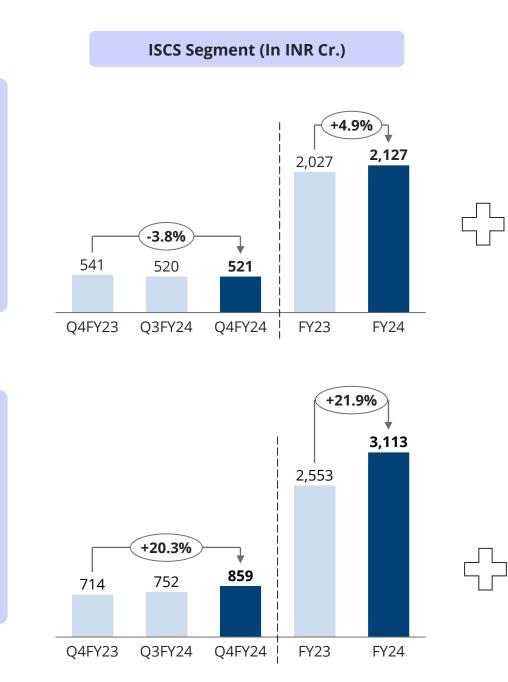
Adj. EBITDA & Margin

Margins

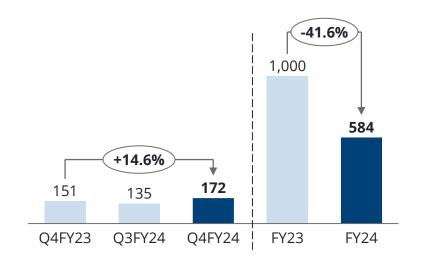


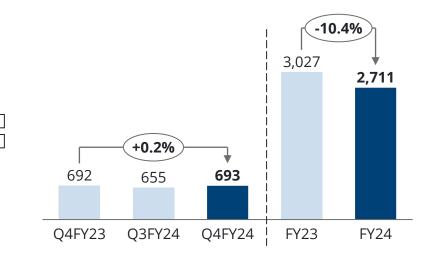


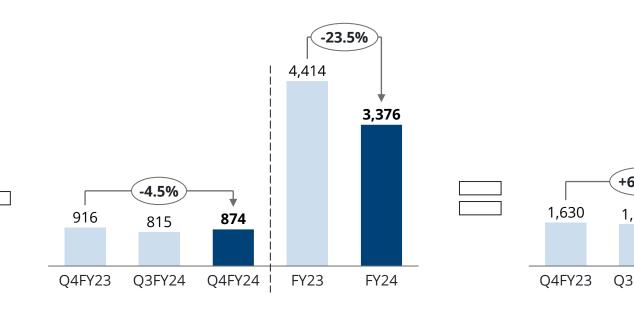
Geography wise Revenue : Q4 & FY24



NS Segment (In INR Cr.)







* Net of eliminations

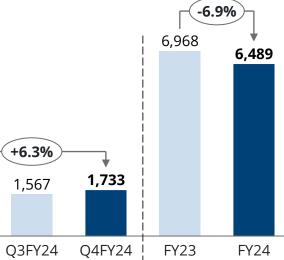
India

RoW

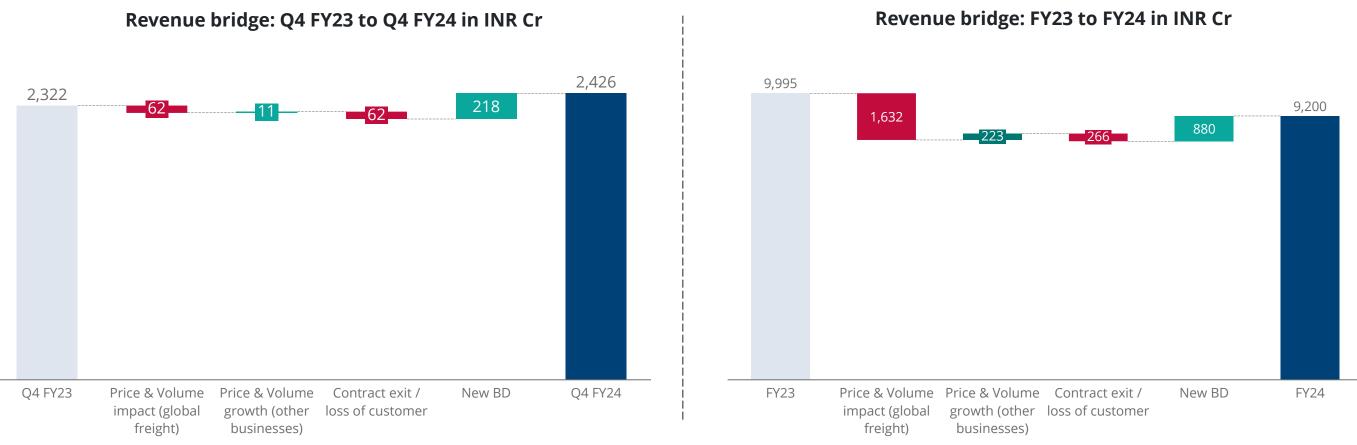
in INR Cr



Total (In INR Cr.)



Strong new business delivery



In FY24 and Q4 FY24, approximately **9.6%** and **9.0%** of our consolidated revenues are generated through new business development and expanding wallet share with existing customers

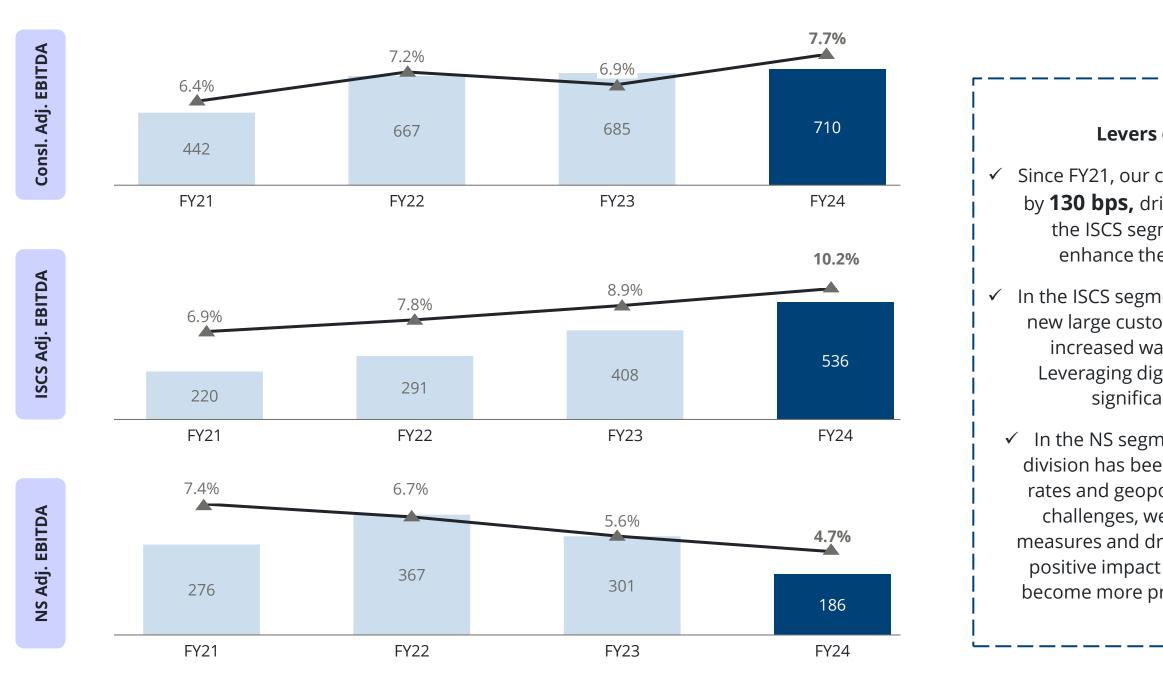
Prior period financials presented for Continuing Operations; post classification of Circle Express as discontinued business





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Positive Margin Trajectory



Prior period financials presented for Continuing Operations; post classification of Circle Express as discontinued business



Levers of Margin Expansion

 Since FY21, our consolidated margin has expanded by **130 bps**, driven by the strong performance of the ISCS segment and ongoing initiatives to enhance the efficiency of the NS segment

 In the ISCS segment, we have successfully acquired new large customers across key geographies and increased wallet share from existing clients. Leveraging digital initiatives, we have achieved significant operational efficiencies

✓ In the NS segment, the performance of the GFS division has been impacted by normalizing freight rates and geopolitical tensions. To manage these challenges, we have taken strong cost control measures and driven procurement efficiencies. The positive impact of these initiatives is expected to become more pronounced in the coming quarters

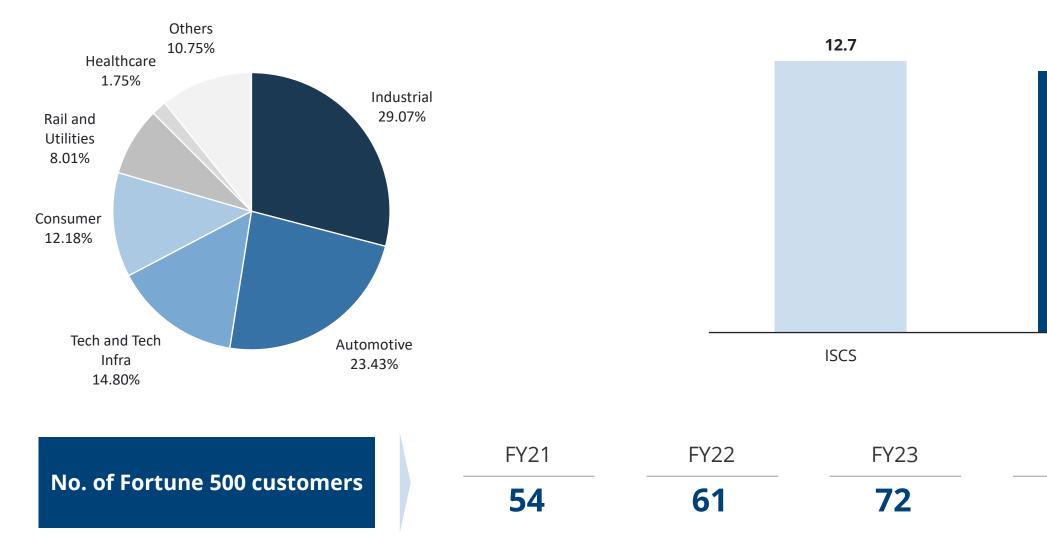
Diverse customer base with long term relationships

Diversified customer base

Consolidated Revenue by customer sector (FY24)

Long term customer relationships

Avg. length of relationships: of top 10 customers in FY24





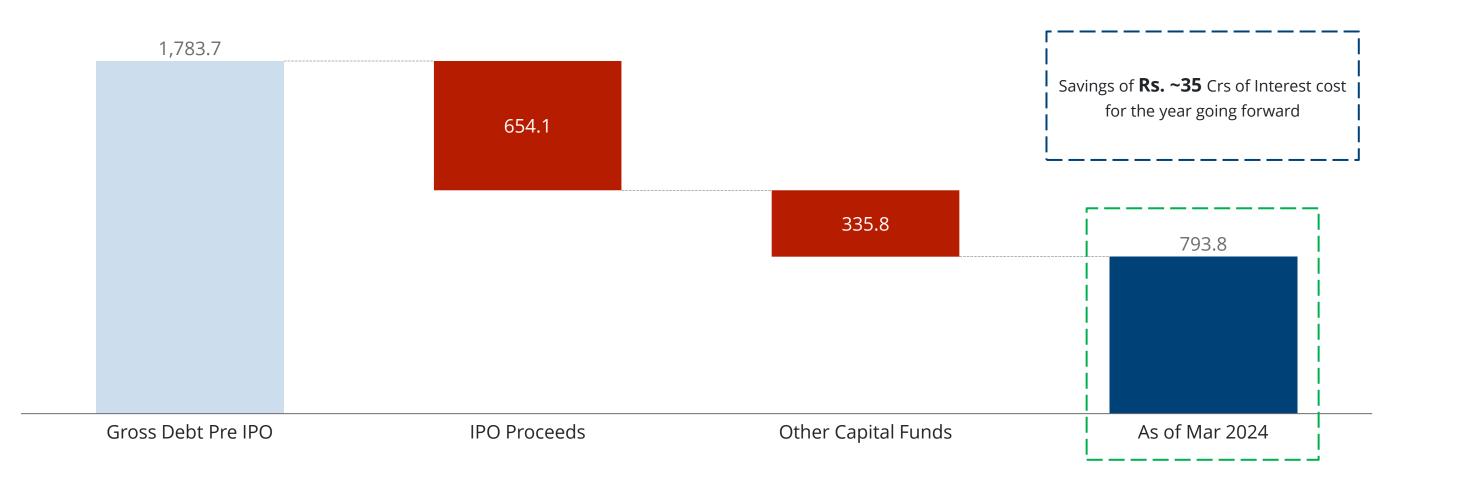








Strategic interventions: Repayment of borrowings

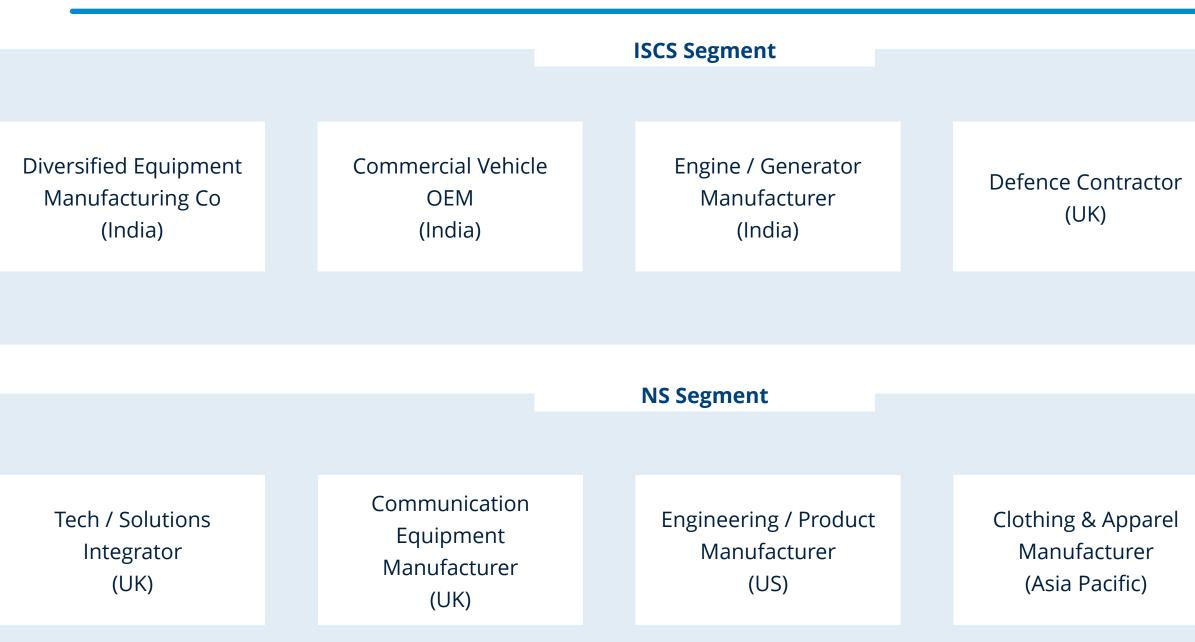


We have successfully **repaid all our term loans** using capital raised during the **IPO** & **internal accruals**. Our total gross borrowings amount to Rs 794 crores, consisting of only working capital loans.





Business development efforts yielding consistent results







Water / Utilities Company (UK)

Auto Component / Battery Manufacturer (India)

Integrated 3PL solution for diversified electrical equipment company

Supply chain solution for a UK based food & beverage company

Contract logistics solution for manufacturer of specialized chemicals

Logistics operations centre & materials management for an auto OEM

Tech deployment & maintenance for a global IT solutions company

In plant warehousing solution for a commercial vehicles OEM

Robust Order Pipeline of approx. **Rs. 4,000 Crores**



Multiple opportunities across **US**, Europe

for an agri-equipment company

Air freight solution for a global HVAC equipment manufacturer

Integrated solution for an Indian auto component manufacturer

From the desk of MD



Our results highlight the consistent growth in the ISCS segment and resilience in the NS segment. During the year, we made considerable progress in our cross-selling efforts, increasing our wallet share with customers. We also expanded our footprint across customer segments, including with the Fortune 500. Our technology led solutions are differentiating us in the marketplace and we have embarked on deploying AI at scale in our customer engagements across the USA, Europe and India.

Looking ahead, we see growth opportunities across markets we are present in. We continue to strengthen our processes and technology in order to capitalize on these opportunities.

We are committed to delivering unparalleled value and innovation, as trusted long-term partners to our customers.



Q4FY24 Profit & Loss Statement

In INR Cr - Continuing operations	Q4FY24	Q4FY23	Y-o-Y	Q3FY24	Q-0-Q	FY24
Revenue from operations	2,426.3	2,321.6	4.5%	2,221.8	9.2%	9,200.0
Other Income	6.8	10.9		21.6		54.8
Total Income	2,433.1	2,332.5	4.3%	2,243.4	8.5%	9,254.8
Total material related costs	467.4	410.3		411.5		1,661.3
Freight, clearing, forwarding and handling charges	637.9	689.2		552.4		2,327.8
Sub-contracting costs and Casual labour charges	364.1	375.2		330.9		1,451.5
Total Variable Expenses	1,469.4	1,474.6		1,294.9		5,440.7
Variable Margin	956.9	847.0	13.0%	927.0	3.2%	3,759.3
Variable Margin (%)	39.4%	36.5%		41.7%		40.9%
Employee Cost	568.3	491.1		552.3		2,243.2
Other Expenses	215.6	189.0		212.6		825.4
Total Fixed Expense	783.8	680.1		764.9		3,068.6
EBITDA	173.1	166.8	3.7%	162.1	6.8%	690.7
EBITDA Margins (%)	7.1%	7.2%		7.3%		7.5%
ESOPS	0.0	-4.0		0.0		-3.3
Add : Loss on Forex Translations	-1.4	0.1		-11.5		-16.2
Adjusted EBITDA	174.5	170.8	2.2%	173.6	0.5%	710.2
Adjusted ETBIDA Margins (%)	7.2%	7.4%		7.8%		7.7%
Depreciation	138.5	133.8		139.7		556.7
EBIT	34.6	33.1		22.4		133.9
Finance Cost	38.2	51.9		44.0		202.7
Share of Profit from TVSILP	1.9	1.4		0.6		4.3
Profit before Exceptional Items & Tax	5.0	-6.5		0.6		-9.6
Exceptional Items	0.0	-10.0		0.0		-26.4
Profit before Tax	5.0	-16.5	130.0%	0.6	756.2%	-36.1
Profit before Tax Margin (%)	0.2%	-0.7%		0.0%		-0.4%
Tax	-0.4	-7.1		-9.4		21.7
Profit After Tax	5.4	-9.4	157.5%	10.0	-45.8%	-57.7
PAT Margins (%)	0.2%	-0.4%		0.4%		-0.6%
PAT (before Exceptional items)	5.4	0.6		10.0		-31.1



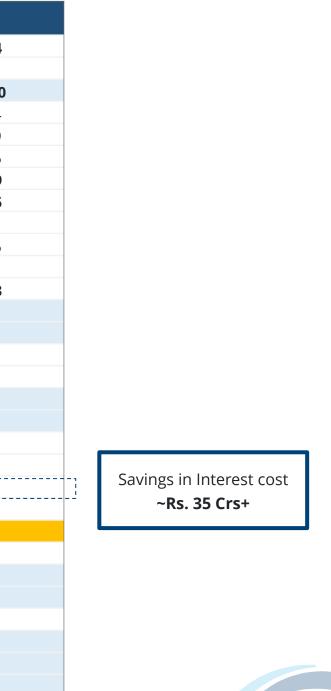
FY23	Y-o-Y
9,994.4	-7.9%
75.6	0.40/
10,070.0	-8.1%
1,383.4	
3,732.9	
1,430.6	
6,546.9	0.00/
3,447.5	9.0%
34.5%	
2,010.6	
774.7	
2,785.3	4.204
662.2	4.3%
6.6%	
-22.0	
-1.0	
685.1	3.7%
6.9%	
501.5	
160.6	
185.1	
4.8	
55.9	
-10.0	
45.9	-178.5%
0.5%	
-1.7	
47.7	-221.1%
0.5%	
57.7	

FY24 Proforma Profit & Loss Statement

In INR Cr - Continuing operations	FY24	Proforma FY24*	FY23
Revenue from operations	9,200.0	9,200.0	9,994.4
Other Income	54.8	54.8	75.6
Total Income	9,254.8	9,254.8	10,070.0
Total material related costs	1,661.3	1,661.3	1,383.4
Freight, clearing, forwarding and handling charges	2,327.8	2,327.8	3,732.9
Sub-contracting costs and Casual labour charges	1,451.5	1,451.5	1,430.6
Total Variable Expense	5,440.7	5,440.7	6,546.9
Variable Margin	3,759.3	3,759.3	3,447.5
Variable margin (%)	40.9%	40.9%	34.5%
Employee Cost	2,243.2	2,243.2	2,010.6
Other Expenses	825.4	825.4	774.7
Total Fixed Expense	3,068.6	3,068.6	2,785.3
EBITDA	690.7	690.7	662.2
EBITDA Margins (%)	7.5%	7.5%	6.6%
ESOPS	-3.3	-3.3	-22.0
Add : Loss on Forex Translations	-16.2	-16.2	-1.0
Adjusted EBITDA	710.2	710.2	685.1
Adjusted ETBIDA Margins (%)	7.7%	7.7%	6.9%
Depreciation	556.7	556.7	501.5
EBIT	133.9	133.9	160.6
Finance Cost	202.7	163.8	185.1
Share of Profit from TVSILP	4.3	4.3	4.8
Profit before Exceptional Items & Tax	-9.6	29.3	55.9
Exceptional Items	-26.4	-26.4	-10.0
Profit before Tax	-36.1	8.9	45.9
Profit before Tax Margin (%)	-0.4%	0.1%	0.5%
Тах	21.7	21.7	-1.7
Profit After Tax	-57.7	1.1	47.7
PAT Margins (%)	-0.6%	0.0%	0.5%
PAT (before Exceptional items)	-31.1	27.4	57.7

*Proforma FY24 to annualised for Q4FY24





Balance Sheet

Assets (in ₹ Cr)	Mar-24	Mar-23	
Non - Current Assets			
Property Plant & Equipment	338.0	325.6	
Right of Use Assets	1,185.8	1,113.6	
Goodwill ¹	588.5	608.4	
Other Intangible Assets	246.5	269.8	
Other Non -Current Assets (Net)	351.5	439.3	
Total Non-Current Assets	2,710.3	2,756.7	
Current Assets			
Inventories	386.6	345.1	
Financial Assets			
(i) Trade receivables ²	1,403.2	1,228.2	
(ii) Cash and cash equivalents ³	509.4	1,085.8	
(iii) Bank balances other than cash and cash equivalents	87.5	86.3	
Other Current Assets	732.5	708.8	
Total Current Assets	3,119.1	3,454.2	
Total Assets	5,829.4	6,210.9	

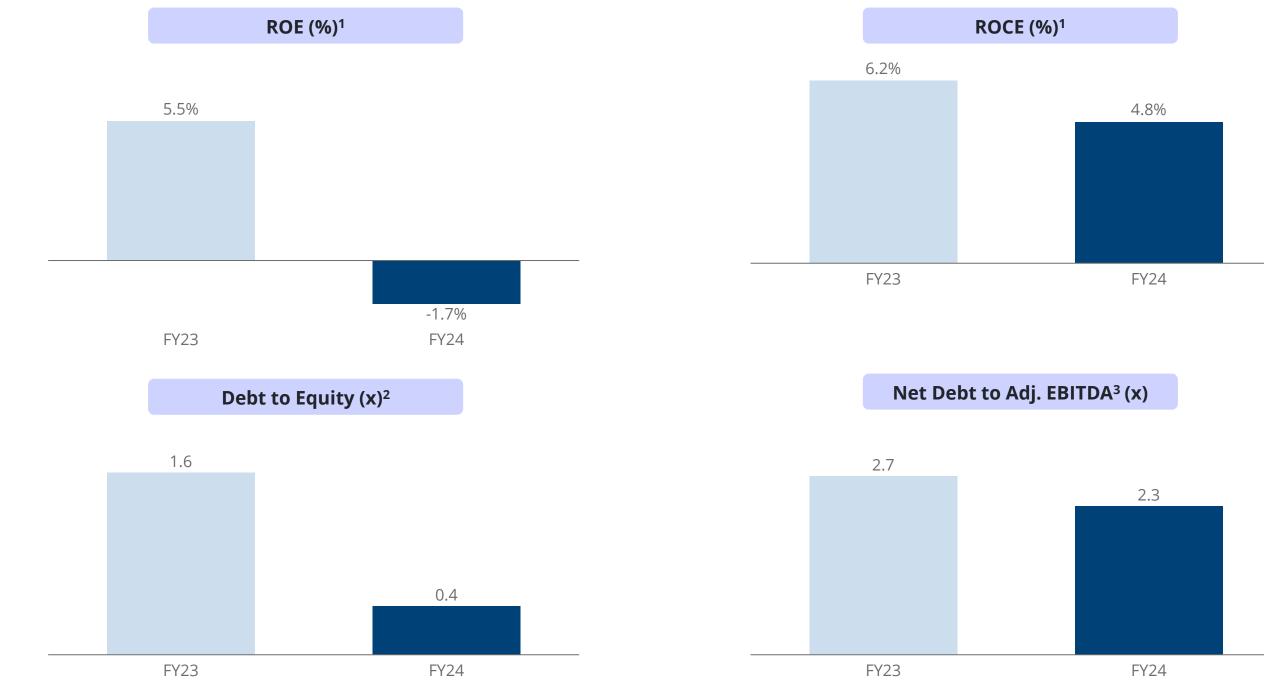
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Equity & Liabilities (in ₹ Cr)	
Equity	
Share Capital	
Reserves & Surplus	
Equity attributable to owners of the Company	
Non-Controlling Interests	
Total Equity	
Non-Current Liabilities	
Financial Liabilities	
(i) Borrowings	
(ii) Lease Liability	
(iii) Other Financial Liabilities	
Provisions	
Deferred Tax Liabilities	
Other non current liabilities	
Total Non-Current Liabilities	
Current Liabilities	
Financial Liabilities	
(i) Borrowings	
(ii) Lease Liability	
(ii) Trade Payables	
(iii) Other Financial Liabilities	
Other Current Liabilities	
Current tax liabilities (net)	
Provisions	
Total Current Liabilities	
Total Equity & Liabilities	

Circle goodwill is impaired fully – GBP 2.1 Mn
 Receivables increased as we pulled back on expensive factoring
 FY 23 cash balance inflated due to CCPS contributions (pre IPO round)



Mar-24	Mar-23	
44.1	36.4	
1,771.0	687.1	
1,815.0	723.6	
29.7	36.5	
1,844.7	760.0	
2.8	498.6	
981.3	924.3	
2.9	79.9	
56.4	52.9	
58.7	93.5	
10.6	1.1	
1,112.7	1,650.2	
791.2	1,491.0	
423.8	410.0	
1,368.2	1,427.3	
91.7	262.1	
151.7	151.6	
18.4	28.3	
26.9	30.3	
2,871.9	3,800.7	
5,829.4	6,210.9	

Consolidated Key Ratios

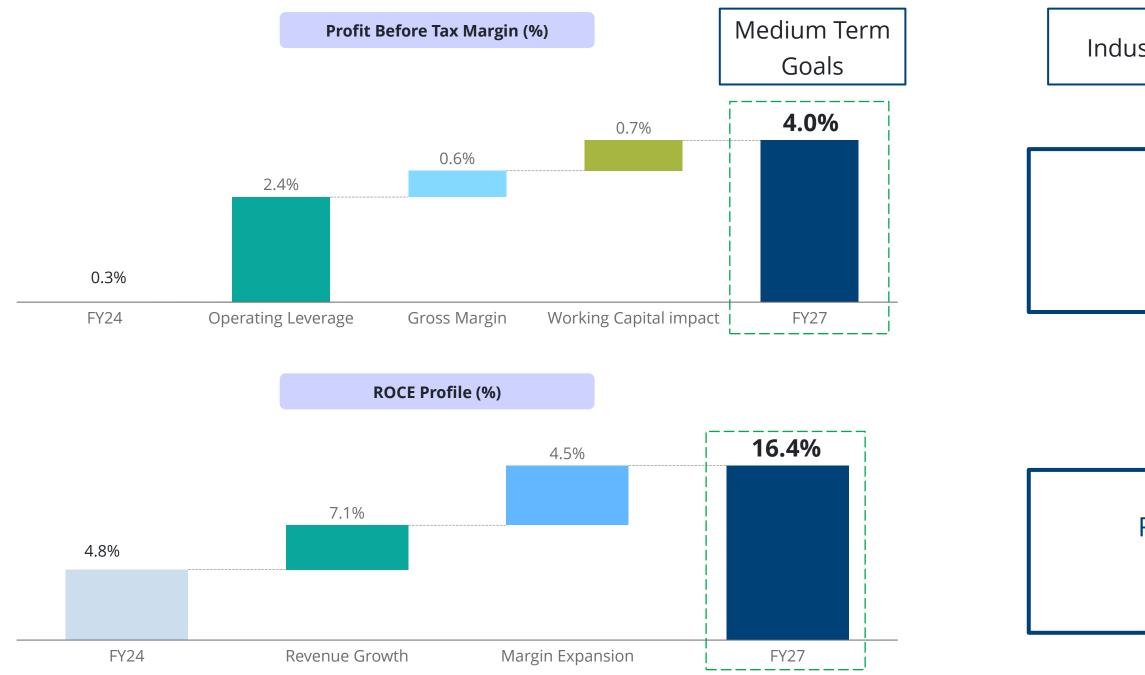


1 - ROE/ROCE is computed based on Profit before exceptional items. 2 - FY23 Borrowings is excluding CCPS. CCPS is included in equity for Debt/Equity computation.

3 - Net Debt to Adj. EBIDTA including lease liabilities.



Our Medium-Term Outlook





Industry Best-in-Class*

PBT Margin: **8 - 11%**

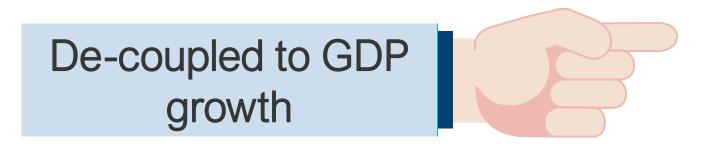
RoCE Profile: > 20%

Region wise segmental Overview



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Outperforming the GDP growth Regionally



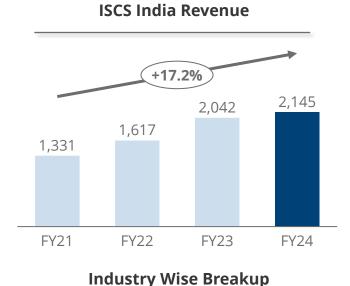
Our ISCS business has outperformed the GDP growth in the market we operate and has grown at a CAGR of 17.8% between FY21 & FY24

Continued Revenue Momentum





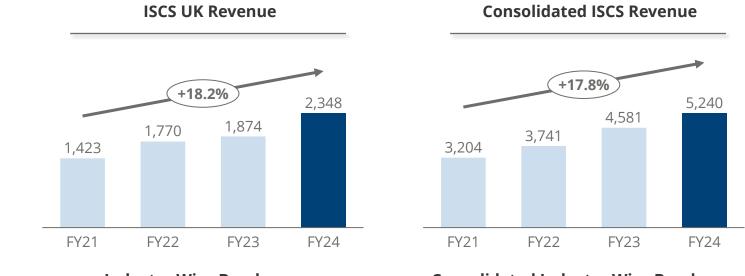
ISCS Consolidated



+18.9% 796 706 474 376 FY21 FY22 FY23 FY24

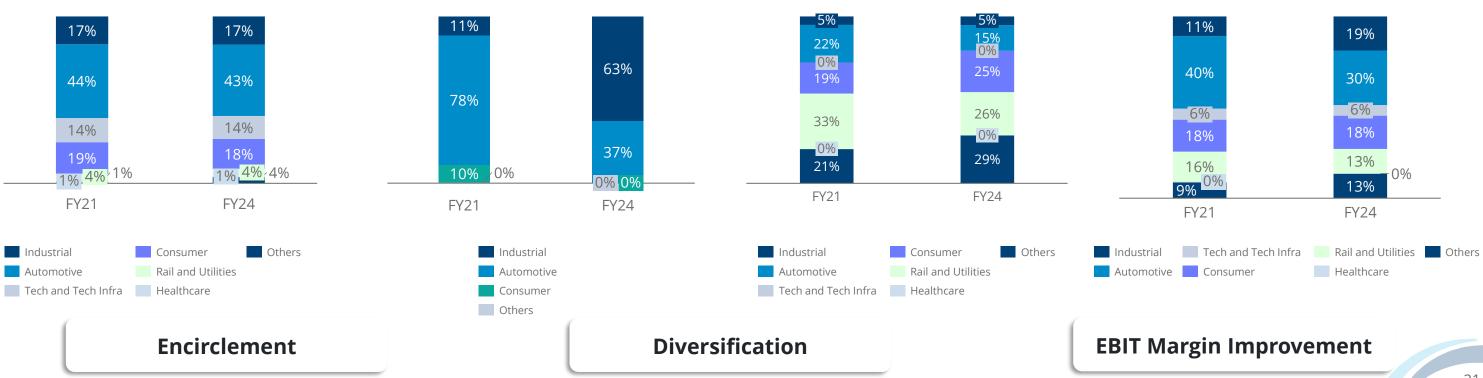
ISCS NA Revenue

Industry Wise Breakup









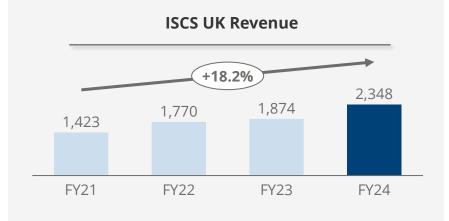
*For top 20 customer



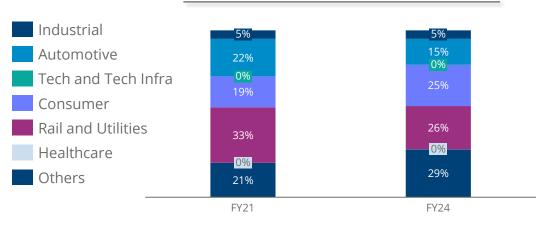


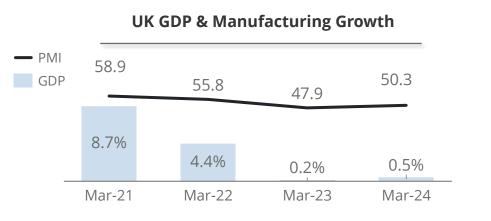
Consolidated Industry Wise Breakup

ISCS – UK Business



De-Risking with Diversification





Key KPI

Average length of contracts* **6.2** Years in FY24 Addition of new contracts & wallet share

addition has enhanced the avg. revenue per contract by ~17% CAGR in FY24 over FY21

We have been able to offer differentiated solutions to our customers, thereby enhancing our wallet share & securing new contracts. Momentum to continue in FY 25.

Encirclement

New contracts from Existing Customer & adding incremental wallet share

Diversification

Addition of new customers across industries and adding multiple contracts across service lines



ISCS UK business grew by 18.2% CAGR

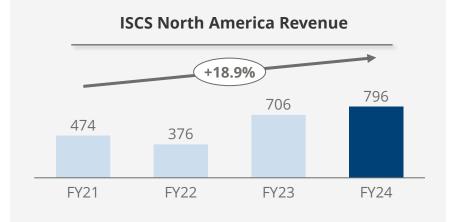
over the last 4 years, outperforming the UK GDP growth

Outlook

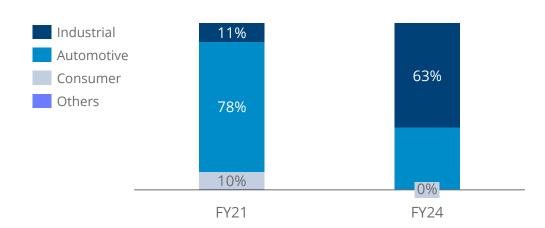
EBIT Margin Improvement

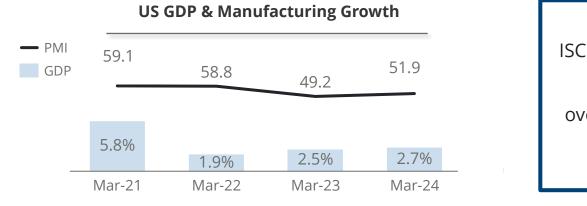
Contract level margin management coupled Operating leverage in line with medium term goals

ISCS – North America Business



De-Risking with Diversification





Key KPI



Growth Levers

Encirclement New contracts from Existing Customer & adding incremental wallet share

Diversification Addition of new customers across industries and adding multiple contracts across service lines



ISCS North America business grew by 18.9% CAGR

over the last 4 years, outperforming the US GDP growth

Outlook

We have seen a steady recovery and growth in our NA business over past three years. Momentum will continue in FY 25.

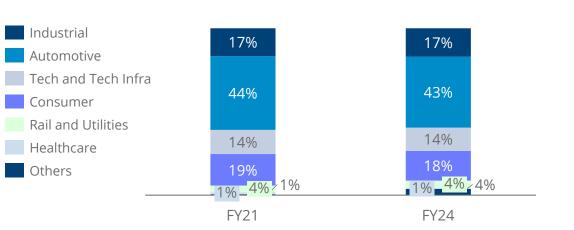
EBIT Margin Improvement

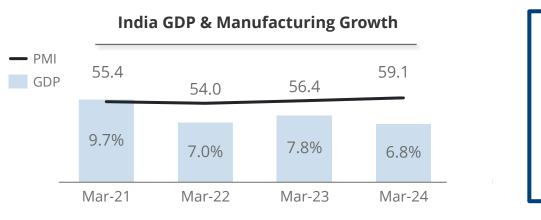
Contract level margin management coupled Operating leverage in line with medium term goals

ISCS – India Business

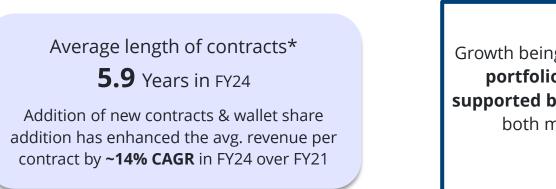


De-Risking with Diversification





Key KPI



Encirclement

New contracts from Existing Customer & adding incremental wallet share

Diversification

Addition of new customers across industries and adding multiple contracts across service lines



ISCS India business grew by 17.3% CAGR

over the last 4 years, outperforming the India GDP growth

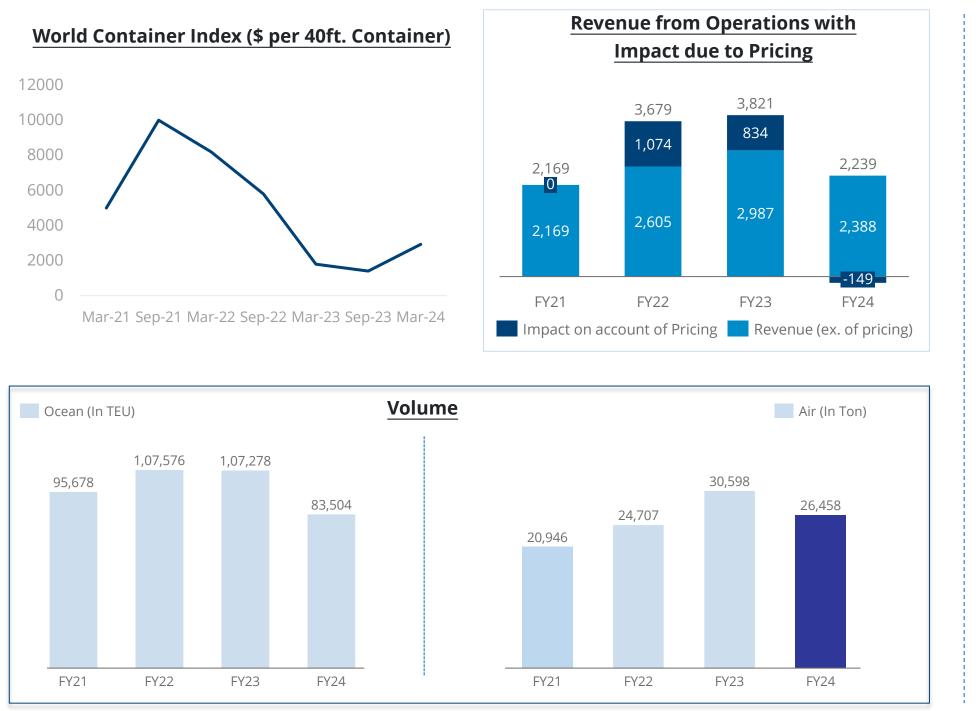
Outlook

Growth being driven by TVS SCS diversified portfolio, differentiated solutions supported by strong economic indicators in both manufacturing and private consumption

EBIT Margin Improvement

Contract level margin management coupled Operating leverage in line with medium term goals

GFS Performance



FY24 revenues & volumes had been impacted on account of various global macro economic uncertainties

Key Initiatives to drive future growth

- presence across new geographies like US,



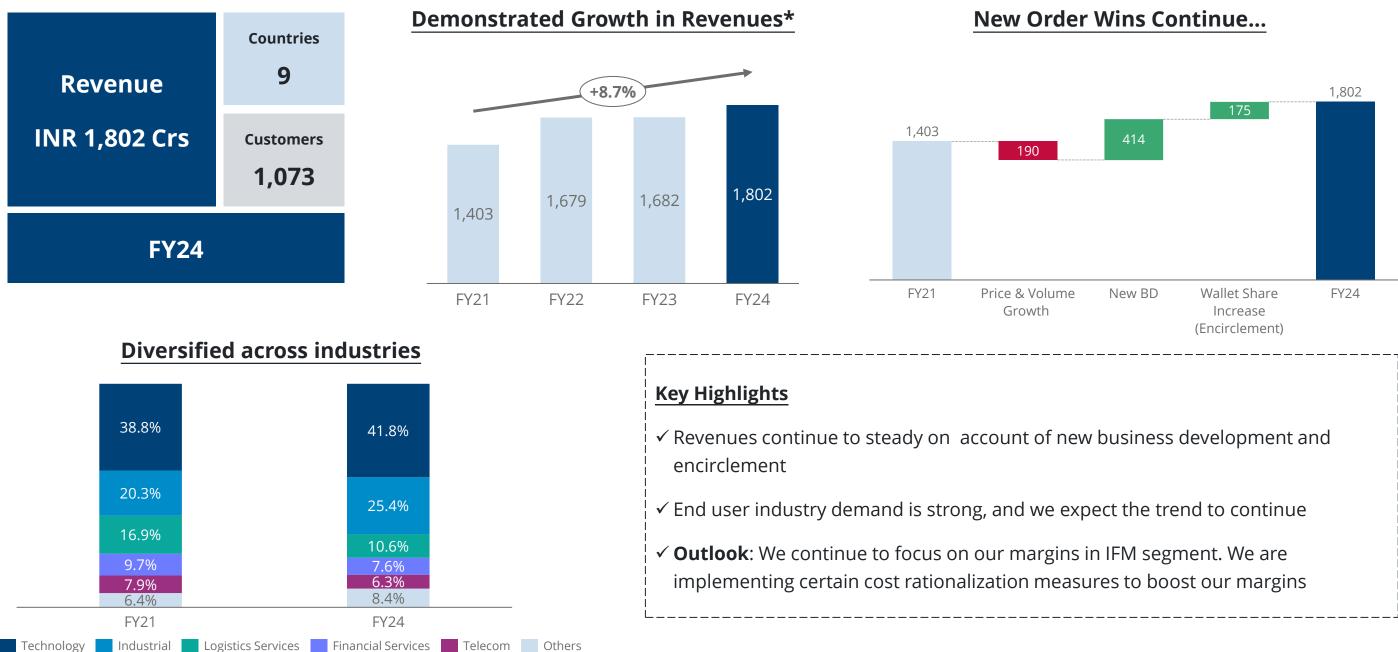
Impact for FY24

Outlook

• Building on existing customer / trade lanes Increased

• Digital transformation to focus on enhancing the customer experience and optimizing operating costs

IFM Performance

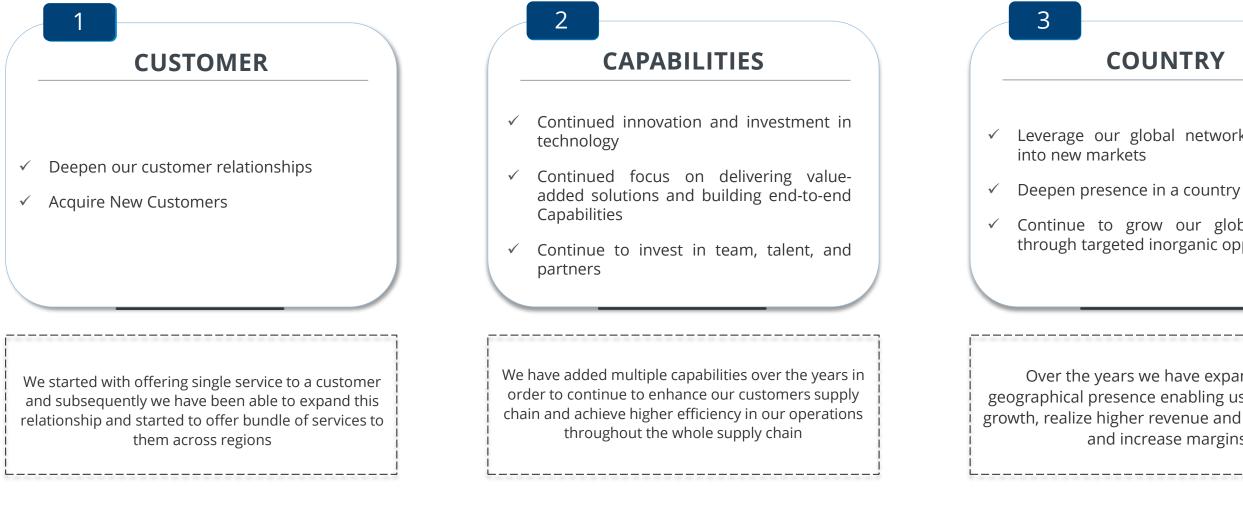


*Prior period financials presented for Continuing Operations; post classification of Circle Express as discontinued business



Strategies for Growth : 3C Approach

We identify opportunities using the 'C3 Framework' in the three C's - Customer, Capability and Country



Our strategy revolves around **ENCIRCLEMENT** which focuses on increasing the wallet share of existing customers by generating incremental business by increasing the scope of our services



COUNTRY

Leverage our global network to expand

✓ Continue to grow our global platform through targeted inorganic opportunities

Over the years we have expanded our geographical presence enabling us to accelerate growth, realize higher revenue and cost synergies and increase margins

Select Case Studies



Transforming Distribution Through Technology-Driven Solutions

Client

Leading Indian multinational home appliances co.

Industry

Electronics

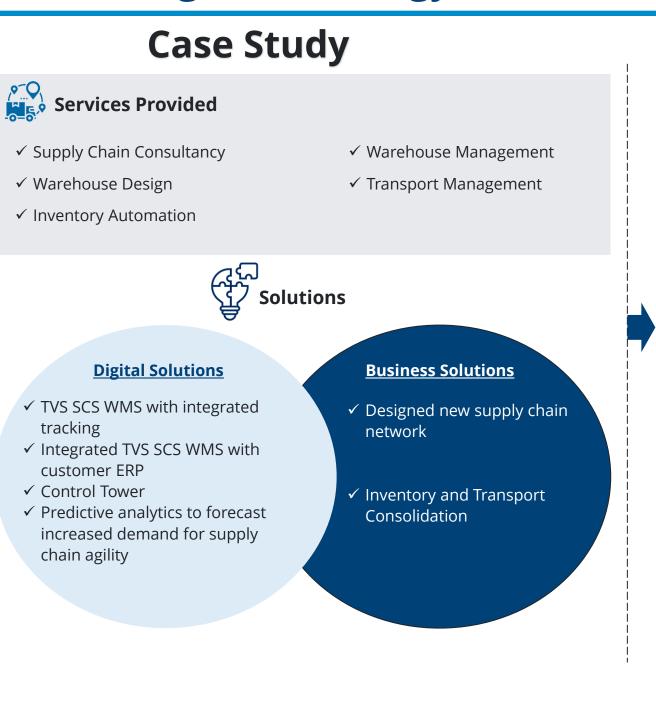
Issues

3

- Inefficient space management
- Non-compliance of SOPs
- Inventory mismanagement
- Late order execution leading to high operating costs
- Revenue leakage
- Customer dissatisfaction

Key Requirement

Complete overhaul and design new supply chain network







Results



Streamlined process and enhanced quality



Increased uptime resulting in increased production



Reduced cost of operations



Improved TAT & overall efficiency

29

Bespoke technology led solutions for manufacturing & exports

1	Client	i í	
1	Leading Indian two-wheeler manufacturer	i	Inaccurate
	Industry	1	in irate d
i i	Automotive	÷	
1	Service Offering	i	missed sa
	Optimized the network to ensure error free deliveries	1	Q
		/	0

Overview & Challenges

The company was exporting CKD kits to 75 countries.

Facing multiple issues with errors in shipment and damage of the CKD kits on arrival.

The company was unable to meet the market demand and was having a bad experience in shipping the right parts, airlifting missing packages, and replacing damaged parts.

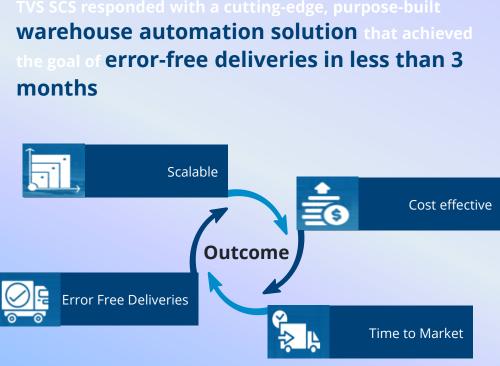


Solutions

- ✓ System initiates packing when 100% of the parts are available
- ✓ MHE moves the material to the next station only when the right parts are packed
- Cameras monitor and alert operator's absence at a station
- Efficiency and speed are achieved through material lifts, spiral chutes, belt conveyors, pallet former, custom trolleys etc.
- ✓ Digitized Poke Yoke validation ensures defect free delivery
- ✓ Plant capacity of 1000 bikes/day; Prepack storage 3000 Bins, FG Storage - 3800 Pallets, 12 Inbound, and 4 Outbound docks

te and damaged exports resulted dealers, dormant inventory, and ales opportunities

Results



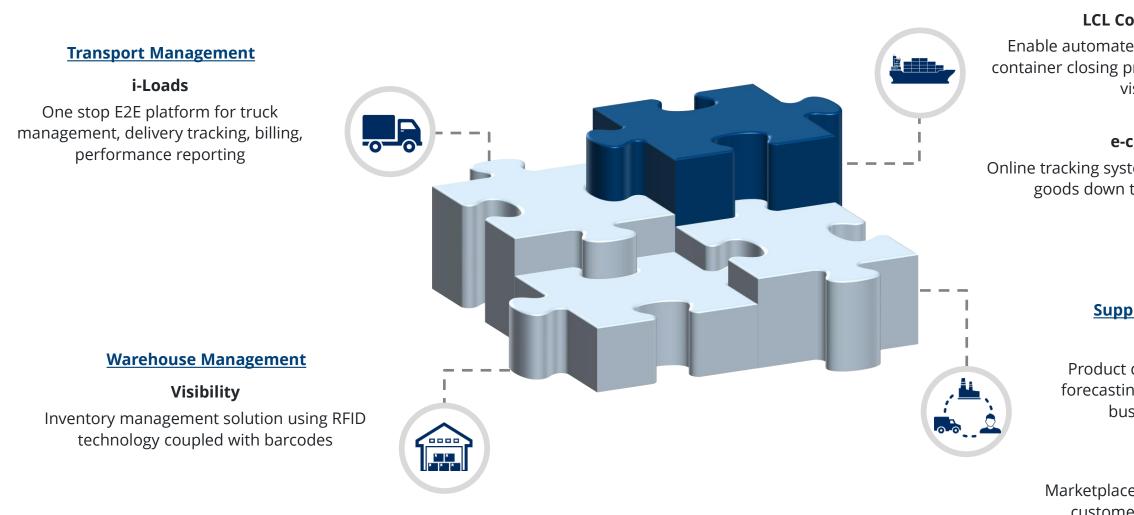






Tech Excellence: Driving Business Growth

We provide Tech Enabled Solutions customized to meet specific customer needs, optimizing costs and maximizing efficiency.





Freight Management

LCL Consolidator

Enable automated decision making on container closing providing real time cargo visibility

e-connect

Online tracking system with 24/7 visibility of goods down to order item level

Supply Chain Management

Msys

Product data management, demand forecasting. Warehouse management, business data & Analytics

Courier Alliance

Marketplace to match courier partner with customer demand ensuring speedy completion of last mile delivery

Company Overview





A supply chain solution provider with end-to-end capabilities...

We have two operating segments:



★ Integrated Supply Chain Solutions

★ Network Solutions





Closed-Loop Logistics & Support





Spares, Breakfix, Refurb & Engg. Support

Export Freight



Cargo Tracking & Network Visibility

Secondary Transportation



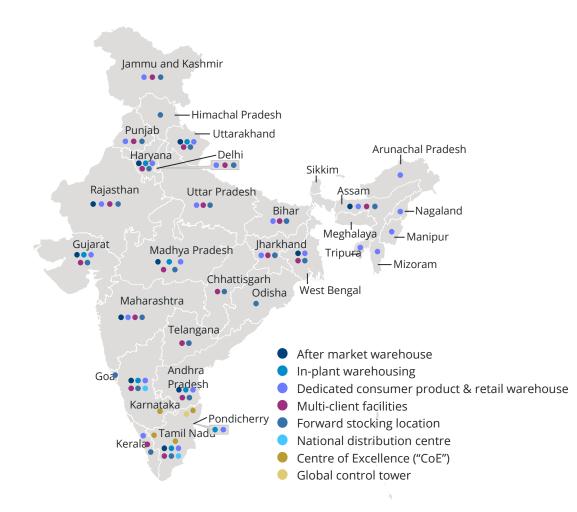




Courier & Consignment Management

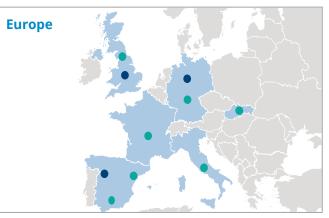
...with a global business headquartered in India...

We are present across India



Share of FY23 revenue: 29.6% Total warehouse space: 22.5 mn sft No. of permanent employees: 13,869

And globally across four continents





Share of FY23 revenue: 43.0% Total warehouse space: 2.2 mn sft No. of permanent employees: 2,748



Share of FY23 revenue: 7.2% Total warehouse space: 1.3 mn sft No. of permanent employees: 540

Note: Warehouse space and employee count data as of 31 Mar 2023



Share of FY23 revenue: 20.2% Total warehouse space: 1.2 mn sft No. of permanent employees: 756

...and Experienced Management Team





Ravi Viswanathan Managing Director

Prior experience: Tata Group



Ravi Prakash Bhagavathula Global CFO Prior experience: Pfizer, Coca-

Cola, Procter & Gamble

Global Functional leads



Regional CEOs

Management Team







Dinesh Narayan Global CIO

Prior exp: Infosys, United Airlines

......

Our Growth Vision









Proprietary Technology



Thank You

Company: TVS Supply Chain Solutions Limited

CIN: U63011TN2004PLC054655



Email: investor.relations@tvsscs.com

For updates and specific queries, please visit

www.tvsscs.com

Investor Relations: Strategic Growth Advisors Pvt. Ltd.

www.sgapl.net

CIN: U74140MH2010PTC204285

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